

2026 ACPM  
**NATIONAL  
CONFERENCE**

 **Vers l'avenir  
Toward the Future**  
Advancing Canada's Retirement System

September 22-24 • Le Westin Montréal • Montréal, QC

# CONFERENCE AGENDA

## INSIDE THIS YEAR'S ACPM CONFERENCE

ACPM's National Conference brings together pension and retirement professionals from across Canada for three days of insight, discussion, and connection.

As ACPM marks its 50<sup>th</sup> anniversary, this year's conference, **Vers l'avenir | Toward the Future**, reflects on five decades of leadership in advancing Canada's retirement income system, while looking ahead to the challenges and opportunities shaping its future. The program brings together senior plan sponsors, trustees, administrators, policymakers, and service providers to explore the issues that matter most, from investment and risk to governance, coverage, and system design.

Hosted at the Westin Montréal, the 2026 conference offers a timely opportunity to engage with peers, exchange perspectives, and contribute to the ongoing evolution of Canada's retirement system.

## DISCOVER MONTRÉAL: OUR HOST CITY

Montréal offers a distinctive backdrop for ACPM's 50<sup>th</sup> anniversary conference, a city where history, culture, and innovation intersect.

Known for its vibrant neighbourhoods, renowned culinary scene, and rich cultural life, Montréal brings together European charm and North American energy.

From the historic streets of Old Montréal to its dynamic downtown, the city offers a unique setting for both professional exchange and memorable experiences.

Delegates are encouraged to explore the city's many offerings while connecting with colleagues from across the country.



*All times are listed in Eastern Time (ET).*

**E** Session in English — **F** Session in French

*Sessions are offered in English or French, with real-time translation available in the other language.*

**TUESDAY**  
SEPTEMBER 22  
**CONFERENCE DAY 1**



**6:45AM–4:00PM**

**GOLF TOURNAMENT AT  
THE ROYAL BROMONT**

**ACPM GOLF TOURNAMENT AT THE ROYAL BROMONT**

The ACPM Golf Tournament offers a relaxed and informal setting to connect with peers at the start of the conference.

Held at The Royal Bromont, the tournament provides an opportunity to build relationships, reconnect with colleagues, and engage with fellow delegates in a more casual environment.

**Registration includes transportation to and from the course, as well as breakfast and lunch.**

**NEW!**

**8:00AM–5:15PM**

**ACPM PENSION  
ACADEMY**



**ACPM PENSION ACADEMY**

The ACPM Pension Academy is a professional education initiative designed to strengthen the effectiveness of pension trustees and directors across Canada. A full-day, instructor-led course will be offered in conjunction with the conference, providing practical, applied learning in governance, investment oversight, funding, and risk management.

**Registration is separate and subject to an additional fee. Click [HERE](#) for more information.**



**ACPM**  
Pension Academy

**12:00PM–8:00PM**

**REGISTRATION/INFORMATION — LE WESTIN MONTRÉAL**

**6:30PM–8:00PM**

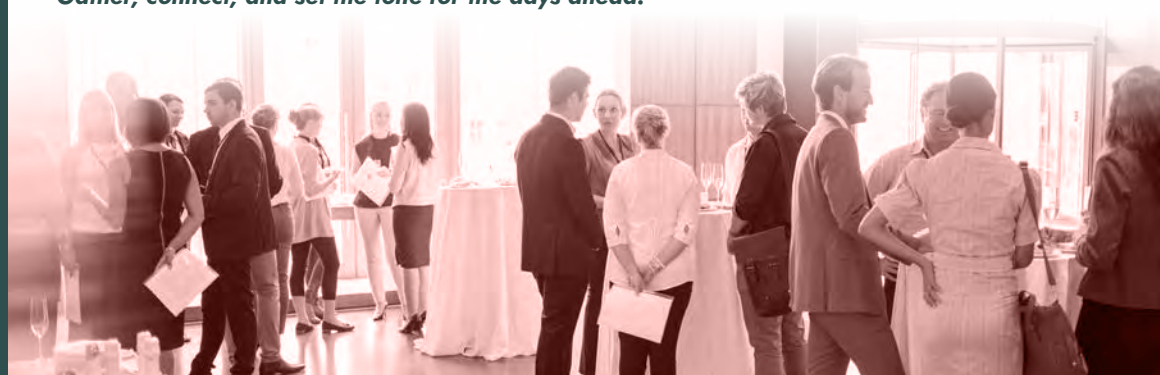
**WELCOME  
RECEPTION**

**WELCOME RECEPTION — LE WESTIN MONTRÉAL**

The Welcome Reception marks the opening of ACPM's 2026 National Conference.

Join fellow delegates at the Westin Montréal for an evening of conversation and connection as the conference gets underway. This reception provides an opportunity to reconnect with colleagues, meet new participants, and begin engaging with the broader ACPM community.

**Gather, connect, and set the tone for the days ahead.**



**WEDNESDAY**  
SEPTEMBER 23  
**CONFERENCE DAY 2**



7:00AM–4:30PM

REGISTRATION/INFORMATION — LE WESTIN MONTRÉAL

7:15AM–8:15AM

BREAKFAST

8:30AM–8:45AM

WELCOME & OPENING REMARKS



**8:45AM–10:00AM**  
**PLENARY I**

**CROSS-BORDER CURRENTS: NAVIGATING GEOPOLITICAL  
CHANGE IN THE PENSION LANDSCAPE**



Geopolitical developments are reshaping the Canada-U.S. relationship, with direct implications for pension plan strategy, investment decision-making, and risk management. This session brings together perspectives from geopolitics, economics, and pension governance to examine how these forces are evolving and what they mean in practice for Canadian pension plans.

**SPEAKERS**

**AARON BENNETT**

Chief Investment Officer, *University Pension Plan (UPP)*

**JAYME COLOSIMO**

Investment Director, Capital Strategy Research and ESG, *Capital Group*

**MODERATOR**

**BERNARD MORENCY**

Co-Chair, *C.D. Howe Pension Policy Council*  
Adjunct Professor, *HEC Montréal*

10:15AM–10:45AM

REFRESHMENT BREAK/SPONSOR SHOWCASE



**WEDNESDAY**  
SEPTEMBER 23  
CONFERENCE DAY 2



**10:45AM – 11:45AM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 1**

**Toward the Future of Pension Investing: Risk, Resilience, and New World Order**

**WORKSHOP 2**

Inside the Minds of  
Canada's Pension Leaders:  
Priorities, Pressures, and  
the Path Forward

**WORKSHOP 3**

Nudging Better Outcomes:  
Using Behavioural Economics  
to Boost Retirement Savings

**WORKSHOP 1**

**Toward the Future of Pension Investing:  
Risk, Resilience, and New World Order**

In a shifting geopolitical and economic environment, pension plan sponsors are reassessing how they manage risk and allocate capital.

This session explores how organizations are adapting investment policies, risk budgets, and global exposures in response to changing conditions. It will examine approaches to balancing short- and long-term risks, integrating climate and ESG considerations, and building more resilient portfolios.

The discussion will bring together perspectives from different plan types and regions, offering practical insights to support investment decision-making in an uncertain environment.



**SPEAKERS**

**JEAN DAVID TREMBLAY-FRENETTE**

Chief Economist, *Alberta Investment Management Corporation (AIMCo)*

**BRUNO ROY**

Chief Executive Officer, *CN Investment Division*

**MODERATOR**

**SAMANTHA CLEYN**

Country Head, Canada, *Ninety-One*



**WEDNESDAY**  
SEPTEMBER 23  
**CONFERENCE DAY 2**



**10:45AM – 11:45AM**

**CONCURRENT WORKSHOPS**

**WORKSHOP 1**

Toward the Future of Pension Investing: Risk, Resilience, and New World Order

**WORKSHOP 2**

**Inside the Minds of Canada's Pension Leaders: Priorities, Pressures, and the Path Forward**

**WORKSHOP 3**

Nudging Better Outcomes: Using Behavioural Economics to Boost Retirement Savings

**WORKSHOP 2**



**Inside the Minds of Canada's Pension Leaders: Priorities, Pressures, and the Path Forward**

What are pension leaders prioritizing in today's environment, and how are those priorities evolving?

Drawing on recent research from across the Canadian pension landscape, this session considers the key issues shaping trustee and administrator decision-making. Topics will include investment data challenges, talent needs, investment trends, and evolving operating models, including AI adoption and deployment.

Bringing together complementary perspectives, this session offers a grounded view of the questions leaders are asking and the practical considerations influencing decisions in 2026 and beyond.

**SPEAKERS**

**CHRIS FLYNN**

Head of Product Development, *CEM Benchmarking*

**CYNTHIA SHAW-PEREIRA**

Vice President, Head of Asset Owner Segment, *CIBC Mellon*

**MODERATOR**

**HUGH WRIGHT**

Partner, *Miller Thomson*



**WEDNESDAY**  
SEPTEMBER 23  
**CONFERENCE DAY 2**



**10:45AM – 11:45AM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 1**

Toward the Future of Pension Investing: Risk, Resilience, and New World Order

**WORKSHOP 2**

Inside the Minds of Canada's Pension Leaders: Priorities, Pressures, and the Path Forward

**WORKSHOP 3**

**Nudging Better Outcomes:  
Using Behavioural Economics to Boost Retirement Savings**

**12:00PM – 1:00PM**

**WEDNESDAY  
LUNCHEON**

**—  
WOMEN'S  
NETWORKING  
LUNCH**

**WORKSHOP 3**

**Nudging Better Outcomes:  
Using Behavioural Economics to Boost Retirement Savings**

Even when strong retirement programs are in place, many employees do not fully engage with them. Traditional communication strategies can raise awareness but often fall short in addressing the behavioural factors that shape decision-making.

This interactive workshop introduces key principles of behavioural economics and practical tools to better understand how employees make financial decisions. Participants will examine where disengagement occurs, from awareness to enrolment and ongoing participation, and how targeted behavioural nudges can improve outcomes.

Attendees will leave with practical strategies to strengthen plan participation and enhance member engagement.

**SPEAKERS**

**DR. MICHELLE HILSCHER**

Senior Manager, Behavioural Economics, *Deloitte*

**KELLY PETERS**

Global Behavioural Economics Leader and Partner, *Deloitte*

**MODERATOR**

**STACEY PARKER-YULL**

Vice President, Pension Strategy and Service, *WISE Trust Pension Plan*



**WEDNESDAY LUNCHEON**

**WOMEN'S NETWORKING LUNCH**

This dedicated networking session brings together women from across the pension industry for an open and engaging discussion.

Designed to foster connection and shared perspectives, the session offers an opportunity to exchange experiences, discuss common challenges, and build relationships across roles and organizations. Participants will gain insight from peers while strengthening their professional networks within the ACPM community.

**WEDNESDAY**  
SEPTEMBER 23  
**CONFERENCE DAY 2**



**1:15PM–2:15PM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 4**

**From Saving to Spending:  
Rethinking Decumulation  
in Canada**

**WORKSHOP 5**

Bombardier's Multi-Year  
DB Risk Management Journey

**WORKSHOP 6**

From Strategy to Scale:  
AI Implementation  
and Governance in  
Pension Administration

**WORKSHOP 4**



**From Saving to Spending: Rethinking Decumulation in Canada**

Canadian retirement systems have accumulated significant assets, but converting those savings into sustainable retirement income remains a growing challenge.

This session examines the importance of decumulation from multiple perspectives, including individual retirees, plan sponsors, and the broader economy. It will explore key approaches to decumulation, including continued individual investment strategies, guaranteed individual annuities, and pooled solutions.

Bringing together perspectives from pension plans and insurers, the discussion will consider how different approaches can work together to support more effective and resilient retirement income outcomes.

**SPEAKERS**

**ANDRÉE-ANNE BOURGEOIS**

Vice President, Pricing, Actuarial and Product Strategy, *Desjardins*

**KINGSLEY IGBETA**

Director of Pension Administration, *Plannera Pensions & Benefits*

**CHRISTIAN ROUSSEAU**

Vice President, Policies and Programs, *Retraite Québec*

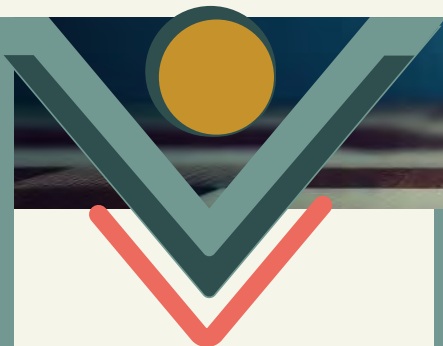
**MODERATOR**

**RENÉ BEAUDRY**

Senior Partner, Retirement, *Normandin Beaudry*



**WEDNESDAY**  
SEPTEMBER 23  
**CONFERENCE DAY 2**



**1:15PM–2:15PM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 4**

From Saving to Spending:  
Rethinking Decumulation  
in Canada

**WORKSHOP 5**

**Bombardier's Multi-Year  
DB Risk Management Journey**

**WORKSHOP 6**

From Strategy to Scale:  
AI Implementation  
and Governance in  
Pension Administration



**WORKSHOP 5**

**Bombardier's Multi-Year DB Risk Management Journey**

Over the past decade, Bombardier has undertaken a comprehensive transformation of its defined benefit pension risk management strategy.

This session examines how a large plan sponsor navigated pension reform while advancing a series of de-risking initiatives aligned with broader corporate objectives. It will explore key elements of this journey, including the execution of multiple annuity transactions, the impact of balance sheet priorities on risk management decisions, and the role of stakeholder collaboration.

Drawing on practical experience, the discussion will also highlight lessons learned in areas such as data readiness, governance, and transaction execution.

Attendees will gain insights into approaches for managing balance sheet risk and executing pension risk transfer strategies in a complex and evolving environment.

**SPEAKERS**

**MANON BLOUIN**

Director, Pension, benefits and global mobility, *Bombardier*

**MARCO DICKNER**

Managing Director and Retirement Risk Management Leader, Canada, *WTW*

**MODERATOR & SPEAKER**

**MATHIEU TESSIER**

Vice President, Client Relationships & Innovation, DB Solutions, *Sun Life*

**THIS WORKSHOP IS ALSO OFFERED IN FRENCH:**

→ **WORKSHOP 12, Thursday, 1:30PM–2:30PM**



**WORKSHOP 6**

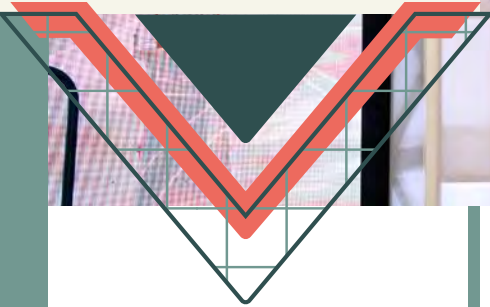
**De la stratégie à l'application à grande échelle : IA et  
gouvernance pour l'administration des régimes de retraite**

**THIS WORKSHOP IS ALSO OFFERED IN ENGLISH:**

→ **WORKSHOP 8, Thursday, 10:45AM–11:45AM**



**WEDNESDAY**  
**SEPTEMBER 23**  
**CONFERENCE DAY 2**



2:15PM–2:45PM

**NEW!**

2:45PM–3:00PM

3:00PM–4:15PM

**PLENARY II**



REFRESHMENT BREAK / SPONSOR SHOWCASE

ACPM AWARD CEREMONY → EMERGING LEADERS AWARDS

E

**FROM CONCEPT TO EXECUTION: HOW TO STRUCTURE AND DELIVER NATIONAL INFRASTRUCTURE PROJECTS**

Major infrastructure projects play a vital role in Canada's economic and social future, but taking them from concept to delivery, including the financing aspect, requires close coordination among governments, project sponsors, builders, and long-term investors.

This plenary offers an end-to-end perspective on how major infrastructure projects can be designed, structured, financed, executed and operated. Drawing on concrete experience, the discussion examines how stakeholders can collaborate to deliver complex, sustainable projects that create long-term value for the economy, institutional investors and the community.

**SPEAKERS**

**EMMANUEL JACLOT**

Senior Vice President and Head of Infrastructure and Investment, *La Caisse*

To be announced

**MODERATOR**

To be announced

**WEDNESDAY**  
SEPTEMBER 23  
**CONFERENCE DAY 2**



5:15PM–6:00PM

TRANSPORTATION TO CIRQUE ÉLOIZE

6:00PM–9:00PM

**WEDNESDAY  
EVENING**

**CIRQUE ÉLOIZE**

**WEDNESDAY EVENING — CIRQUE ÉLOIZE**

Wednesday evening takes place at Cirque Éloize, a distinctive offsite venue located nearby the Westin Montréal.

Set within one of Montréal's most recognized creative spaces, this special event offers delegates an opportunity to experience the city's artistic energy while continuing conversations in an engaging and memorable setting.

The evening is designed to foster meaningful interaction and strengthen connections across the ACPM community.



**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



**7:30AM–4:00PM**

REGISTRATION/INFORMATION — LE WESTIN MONTRÉAL

**7:15AM–8:15AM**

BREAKFAST

**8:30AM–8:45AM**

ACPM AWARD CEREMONY → ACPM VOLUNTEER AWARDS

**8:45AM–10:00AM**  
**PLENARY III**

**GLOBAL LESSONS FOR CANADA'S RETIREMENT SYSTEM**



Canada's pension system ranks among the world's strongest, with opportunities to evolve further. In this fireside chat, pension thought leaders will explore how leading international systems are advancing retirement outcomes through innovative approaches.

Drawing on global comparisons, panelists will highlight best practices and emerging solutions that could enhance Canadian plan design and public policy. This session offers forward-looking insights on how Canada can build on its strengths while learning from global experience.

**SPEAKERS**

**KEITH AMBACHTSHEER**

President, *KPA Advisory Services*  
Board Member, *CEM Benchmarking Inc.*  
Director Emeritus, *International Centre for Pension Management (ICPM)*  
Executive in Residence, *Rotman School of Management, University of Toronto*

**MICHELLE OSTERMANN**

Board Chair, *International Centre for Pension Management (ICPM)*

**MODERATOR**

**GARETH GIBBINS**

Pension & Policy Expert and International Advisor

**10:15AM–10:45AM**

REFRESHMENT BREAK/SPONSOR SHOWCASE



**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



**10:45AM – 11:45AM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 7**

**Making Pensions Work  
for More Canadians**

**WORKSHOP 8**

From Strategy to Scale:  
AI Implementation and  
Governance in Pension  
Administration

**WORKSHOP 9**

Pension Law Update  
Across Canada

**WORKSHOP 7**

**Making Pensions Work for More Canadians**

Canada's retirement income system is widely regarded as a global strength, yet meaningful gaps in coverage and adequacy persist, particularly among private sector workers and employees of small and mid-sized businesses.

This session focuses on practical, forward-looking approaches to expanding workplace pension coverage and improving retirement outcomes. It will examine policy and plan design considerations related to access, portability, and long-term savings adequacy.

Drawing on current research and industry perspectives, the discussion will highlight actionable ideas for plan sponsors, policymakers, and industry professionals seeking to strengthen Canada's retirement system.



**SPEAKERS**

**ALEX MAZER**

Co-Founder & CEO, *Common Wealth Retirement*

**TODD SAULNIER**

Principal, *Mercer (Canada) Ltd*

Lead Author, *ACPM pension coverage paper*

**MODERATOR**

**DARRYL MABINI**

Assistant Vice President, Pension Advocacy & Research,  
*Healthcare of Ontario Pension Plan (HOOPP)*



**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



**10:45AM–11:45AM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 7**

Making Pensions Work  
for More Canadians

**WORKSHOP 8**

**From Strategy to Scale:  
AI Implementation and  
Governance in Pension  
Administration**

**WORKSHOP 9**

Pension Law Update  
Across Canada

**WORKSHOP 8**



**From Strategy to Scale:  
AI Implementation and Governance in Pension Administration**

Artificial intelligence is rapidly reshaping pension administration, creating opportunities to improve efficiency, service delivery, and decision-making, while introducing new governance and risk considerations.

This session considers how organizations are approaching AI adoption in a practical and responsible way. It will examine key considerations for evaluating use cases, establishing governance frameworks, and preparing teams for implementation and change.

Drawing on real-world experience, the discussion will highlight where AI is delivering value today across administration and service operations, as well as emerging opportunities and considerations for the future.

Attendees will leave with practical insights on scaling AI initiatives while maintaining appropriate oversight, transparency, and risk management.

**SPEAKERS**

**MARILOU BOIVIN**

Associate Principal Consultant, AI Implementation Lead, *Linea Solutions*

**OLIVIER DROUIN**

Director of Development, *TELUS Health*

**MODERATOR**

**ISABELLE TREMBLAY**

Director Client Solutions, Asset Owner Segment Lead, *RBC Investor Services*

**THIS WORKSHOP IS ALSO OFFERED IN FRENCH:**

→ **WORKSHOP 6, Wednesday, 1:15PM–2:15PM**



**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



**10:45AM – 11:45AM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 7**

Making Pensions Work  
for More Canadians

**WORKSHOP 8**

From Strategy to Scale:  
AI Implementation and  
Governance in Pension  
Administration

**WORKSHOP 9**

**Pension Law Update  
Across Canada**



**WORKSHOP 9**

**Pension Law Update Across Canada**

Pension legislation and regulatory expectations continue to evolve across Canada, creating new considerations for plan sponsors and administrators.

This session provides a concise, cross-country overview of key pension law developments in 2026. Speakers will highlight recent legislative changes, regulatory trends, and emerging compliance considerations with comparative insights relevant across jurisdictions.

The discussion will also include opportunities for attendees to engage directly with the speakers and explore practical implications for navigating Canada's evolving regulatory landscape.



**SPEAKERS**

**LISA CHAMZUK**

Partner, *Lawson Lundell LLP*

**TINA HOBDAY**

Partner, *Langlois Lawyers LLP*

**MODERATOR**

**MITCH FRAZER**

Partner, *Mintz LLP*



**12:00PM – 1:00PM**

**THURSDAY  
LUNCHEON**

**THURSDAY LUNCHEON**

**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



**1:30PM–2:30PM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 10**

**Stronger Boards,  
Better Decisions:  
Practical Governance  
for Pension Boards**

**WORKSHOP 11**

Straight from the Source:  
Regulators Unplugged

**WORKSHOP 12**

Bombardier's Multi-Year  
DB Risk Management Journey

**WORKSHOP 10**

**Stronger Boards, Better Decisions:  
Practical Governance for Pension Boards**

Effective pension governance depends on strong board dynamics, clear decision-making processes, and constructive engagement with management.

This session explores the practical realities of pension board governance, focusing on how trustees can strengthen oversight and navigate evolving expectations. Drawing on real-world experience and diverse governance models, the discussion will examine board effectiveness, decision-making practices, and communication with management.

Designed as an interactive discussion, the session will provide actionable insights that trustees can apply to enhance governance and support better outcomes for plan members.



**SPEAKERS**

**SÉBASTIEN ROUTHIER**

Committee Member, *Comité de retraite du RREGOP*

**DOUG MOODIE**

Chief Executive Officer, *Nova Scotia Pensions Corporation*

**MODERATOR**

**CATHERINE McCALL**

Chief Executive Officer, *Canadian Coalition for Good Governance*



**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



**1:30PM – 2:30PM**

**CONCURRENT  
WORKSHOPS**

**WORKSHOP 10**

Stronger Boards,  
Better Decisions:  
Practical Governance  
for Pension Boards

**WORKSHOP 11**

**Straight from the Source:  
Regulators Unplugged**

**WORKSHOP 12**

Bombardier's Multi-Year  
DB Risk Management Journey



**WORKSHOP 11**



**Straight from the Source: Regulators Unplugged**

Pension regulation continues to evolve across Canada, with shifting priorities shaping oversight, governance, and plan administration.

This session brings together senior leaders from key regulatory bodies for a cross-country discussion on the current regulatory landscape. Speakers will share perspectives on emerging priorities, supervisory focus areas, and the pressures influencing pension oversight across jurisdictions.

The discussion will provide attendees with direct insight into regulatory direction and practical considerations for plan governance in an evolving environment.

**SPEAKERS**

**JONATHAN BOLDUC**

Director General, Supplemental Pension Plans, *Retraite Québec*

**ANDREW FUNG**

Executive Vice President, Pensions,  
*Financial Services Regulatory Authority of Ontario (FSRA)*

**KIM PAGE**

Director, Private Pension Plans Supervision,  
*Office of The Superintendent of Financial Institutions (OSFI)*

**MODERATOR**

**JULIE JOYAL**

Vice President, Pension Services, *Alberta Teachers' Retirement Fund*

**WORKSHOP 12**



**Parcours de gestion des risques des prestations déterminées  
échelonné sur plusieurs années de Bombardier**

**THIS WORKSHOP IS ALSO OFFERED IN ENGLISH:**

→ **WORKSHOP 5, Wednesday, 10:45AM–11:45AM**



**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



2:30PM–3:00PM

REFRESHMENT BREAK/SPONSOR SHOWCASE

3:15PM–4:15PM

**SPOTLIGHT  
SESSION...**

*with*  
**JEAN CHAREST**



E

**IN CONVERSATION WITH JEAN CHAREST**

This featured discussion explores the forces shaping Canada's economic and geopolitical environment. Drawing on experience in government and public policy, the conversation will offer perspectives on the implications for business, investment, and long-term decision-making.

**THE HONOURABLE JEAN CHAREST**  
**Former Deputy Prime Minister of Canada**  
**and Premier of Québec**

The Honourable Jean Charest has served at the highest levels of Canadian government for nearly three decades, making him one of Canada's best known political figures. As the former Deputy Prime Minister of Canada and Premier of Québec — and a current member on the Prime Minister's Council on Canada-US Relations — Charest brings a deep understanding of the complex Canada-US relationship, global trade, strategic leadership, and business diplomacy to audiences. He offers a compelling reflection on Canada's position in a dynamic world, while sharing key lessons on navigating both the challenges and opportunities ahead.

4:15PM–4:30PM

CONFERENCE FINALE

**THURSDAY**  
SEPTEMBER 24  
**CONFERENCE DAY 3**



**6:30PM–7:30PM**  
**GALA RECEPTION**

### **GALA RECEPTION — LE WESTIN MONTRÉAL**

The Gala Reception brings delegates together ahead of the conference's signature evening event.

Held at the Westin Montréal, this reception offers an opportunity to connect with colleagues and peers in a celebratory setting, marking ACPM's 50<sup>th</sup> anniversary and the continued strength of Canada's pension community.

**7:30PM–9:30PM**  
**GALA DINNER & ENTERTAINMENT**

### **GALA DINNER & ENTERTAINMENT**

The Gala Dinner and Entertainment is a highlight of the ACPM National Conference. As ACPM celebrates 50 years of leadership and impact, the evening brings delegates together for a shared experience that reflects both the significance of this milestone and the forward-looking spirit of **Vers l'avenir | Toward the Future.**

The program will feature a dinner followed by live entertainment from *The Directors Showband*, a Montréal-based 9-piece ensemble recognized for its dynamic performances and versatile repertoire spanning multiple genres and eras, creating a memorable close to the conference experience.

with

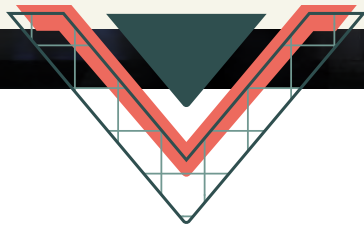
The



**DIRECTORS**  
Showband



## ADDITIONAL INFORMATION



September 22–24 • Le Westin Montréal • Montréal, QC

### CONFERENCE VENUE

All conference sessions and events will take place at Le Westin Montréal. Delegates are responsible for their own hotel arrangements. Visit [ACPM.COM](http://ACPM.COM) for accommodation details.

### ATTIRE

Business casual is appropriate for all daytime sessions. Wednesday evening is casual. Business or cocktail attire is recommended for Thursday's Gala Dinner and entertainment.

### CONFERENCE ID

Please wear your conference ID badge at all times. It is required for access to all conference-related activities. Lost badges can be replaced at the Registration Desk.

### DIETARY RESTRICTIONS

All dietary requirements must be noted on your registration form. While we will do our best to accommodate requests, we may be unable to fulfill new dietary requests made during the conference.

### CONTINUING EDUCATION CREDITS

Certificates of attendance will be provided and may be submitted to your professional association for CPD hours. For questions, contact your accrediting body.

### PLENARIES AND WORKSHOPS

To respect speakers and ensure sessions start on time, please be seated a few minutes prior to the scheduled start. Delegates may choose which workshop to attend—no pre-registration required.

### MOBILE DEVICES

Please silence your mobile devices during all conference sessions. If you need to take a call, step outside of the session room to avoid disruption.

### CANCELLATION POLICY

Cancellations received **IN WRITING** by **Friday, July 17, 2026**, are eligible for a full refund (excluding golf). Between **July 18 and August 21, 2026**, a 50% refund applies. **No refunds after August 21**. Delegate substitutions are permitted. Hotel cancellations are subject to the Hotel's policy.

### PROGRAM CHANGES

ACPM reserves the right to adjust program details, session times, speakers, or venue locations as necessary.

### PHOTOGRAPHY

Photography and video recording will take place during the conference. By attending, you consent to the use of your image in conference-related promotional materials, including print and digital communications. If you prefer not to be photographed, please inform a member of the event team.

## A Special **Thank You** to Our Valued Sponsors

We extend our sincere appreciation to all of our sponsors. Through their generous support, ACPM has consistently been able to offer exceptional programming for conference delegates year after year.

We encourage you to connect with sponsor representatives throughout the conference and join us in saying,

***"Thank you for making it happen!"***

A special Thank You to our  
DIAMOND SPONSOR



Investor  
Services

REGISTER NOW

↓  
[ACPM.COM](http://ACPM.COM)